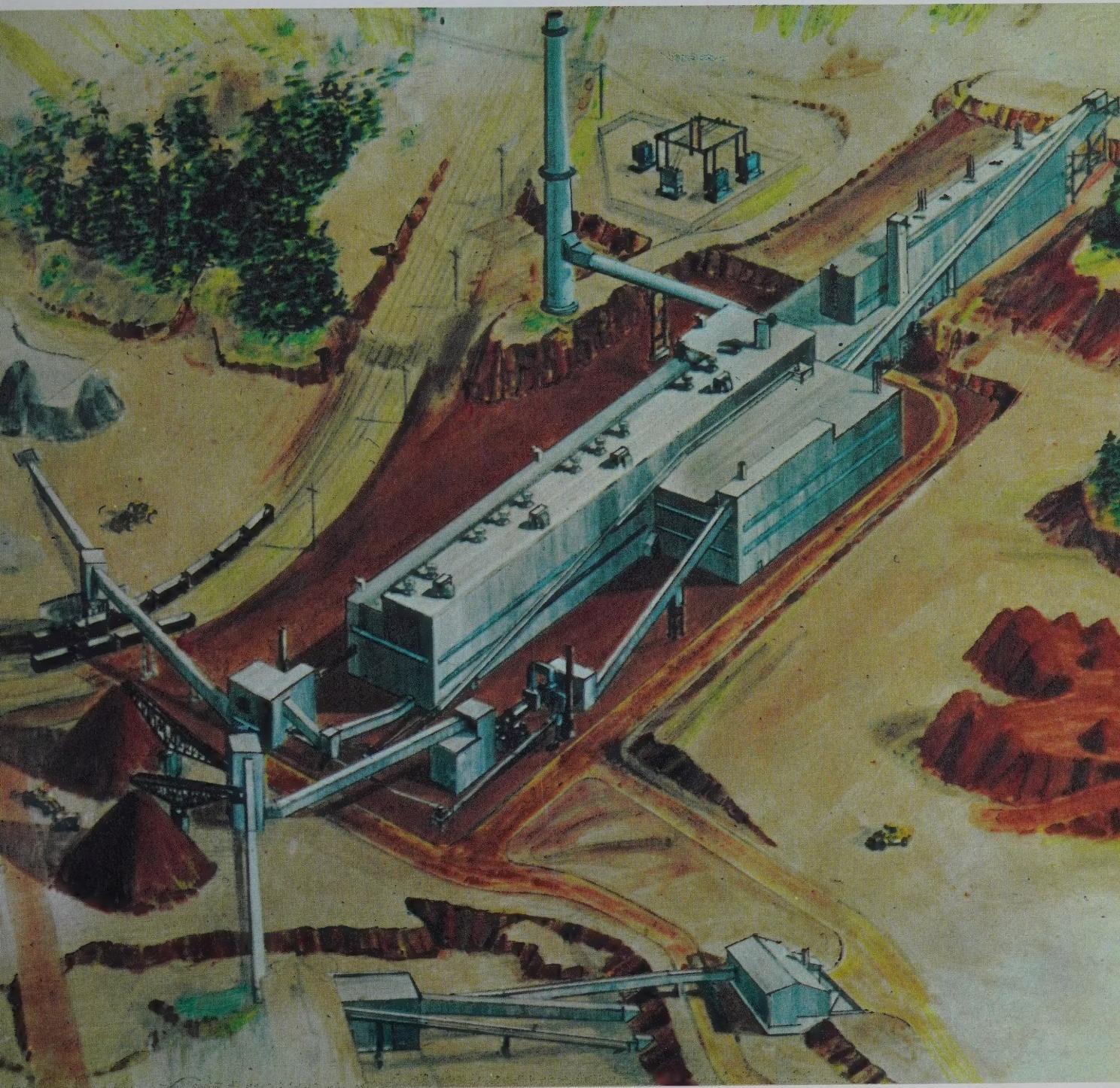


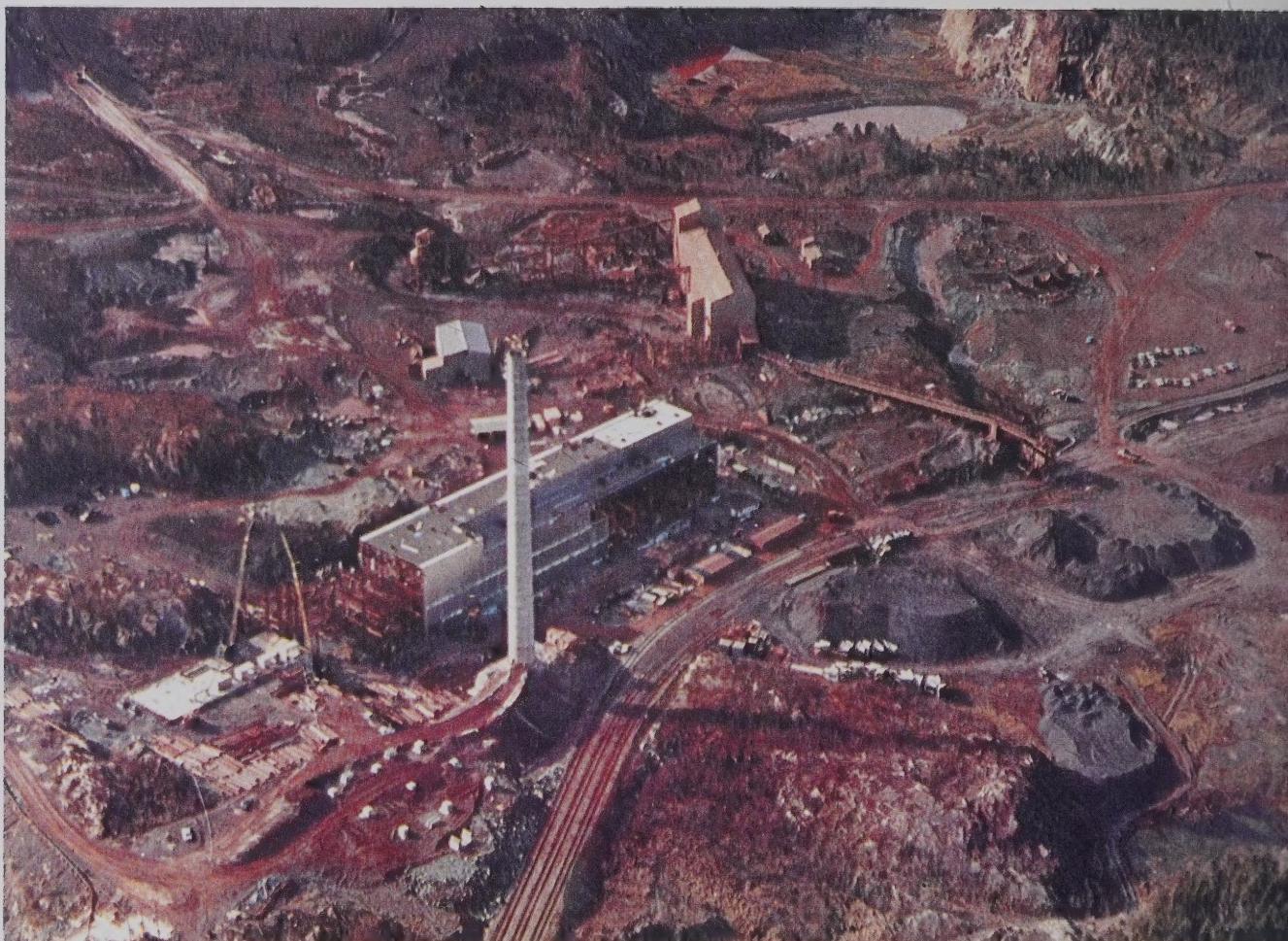
AR20

STEEP ROCK IRON MINES LIMITED / ANNUAL REPORT

FOR THE YEAR ENDED DECEMBER 31, 1966



PELLET PLANT IN ADVANCED STAGE OF CONSTRUCTION



ANNUAL REPORT

FOR THE YEAR ENDED DECEMBER 31, 1966

ANNUAL MEETING

The Annual General Meeting of the Shareholders of Steep Rock Iron Mines Limited will be held at the Head Office of the Company at Steep Rock Lake, Ontario, on the 3rd day of March, 1967, at the hour of 10:00 o'clock in the forenoon.



COVER: ENGINEERING DRAWING OF
THE NEW PELLET PLANT

**STEEP ROCK
IRON MINES LIMITED**

10 YEARS IN REVIEW

	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957
(Thousands of Dollars)										
Income										
Sales and operating revenue — net	\$10,283	10,325	10,519	8,520	7,733	9,684	12,004	19,495	8,510	16,621
Royalty and other income	4,053	4,491	3,883	3,798	3,995	2,144	2,002	301	57	734
	14,336	14,816	14,402	12,318	11,728	11,828	14,006	19,796	8,567	17,355
Operating expense	6,981	8,390	6,711	5,532	6,069	5,870	7,200	7,393	5,004	6,387
	7,355	6,426	7,691	6,786	5,659	5,958	6,806	12,403	3,563	10,968
Interest, etc.	448	511	662	784	600	124	315	431	581	586
Profit before write-offs	6,907	5,915	7,029	6,002	5,059	5,834	6,491	11,972	2,982	10,382
Write-offs	2,343	2,030	1,918	1,437	1,205	1,395	1,720	2,457	1,640	2,263
	4,564	3,885	5,111	4,565	3,854	4,439	4,771	9,515	1,342	8,119
Outside exploration	219	173	128	197	195	361	535	132	108	141
Other expenses	241	85	184	168	225	48	119	(66)	(48)	
Provincial taxes							(41)	400	(104)	67
Net earnings	4,104	3,627	4,799	4,200	3,434	4,030	4,158	9,049	1,386	7,911
Earnings per share	\$ 0.51	0.45	0.60	0.52	0.43	0.50	0.52	1.13	0.17	0.98
Dividends per share	\$ 0.30	0.30	0.25	0.20	0.20					
Iron Ore — Tons (000)										
Sales and shipments	1,236	1,264	1,241	1,033	963	1,214	1,586	2,746	1,156	2,349
Royalty ore	2,083	2,446	2,001	2,003	2,003	1,009	765			
Total tons	3,319	3,710	3,242	3,036	2,966	2,223	2,351	2,746	1,156	2,349

► Highlights

STEEP ROCK IRON MINES LIMITED

BOARD OF DIRECTORS

G. E. ALLEN	Washington, D.C.
HON. W. M. BENIDICKSON, P.C.	Ottawa, Ontario
F. H. BLACK, O.B.E., F.C.A.	Port Arthur, Ontario
HON. C. J. BURCHELL, P.C., Q.C.	Halifax, Nova Scotia
JULIAN G. CROSS	Port Arthur, Ontario
WM. R. DALEY	Cleveland, Ohio
CYRUS S. EATON	Cleveland, Ohio
NEIL EDMONSTONE, F.C.I.S.	Steep Rock Lake, Ontario
M. S. FOTHERINGHAM, P.Eng.	Steep Rock Lake, Ontario
MARK McKEE	Oxford, Connecticut
JOHN PATERSON	Fort William, Ontario

OFFICERS

CYRUS S. EATON	Chairman of the Board
M. S. FOTHERINGHAM	President and General Manager
NEIL EDMONSTONE	Vice-President and Secretary-Treasurer
W. J. HUSTON	Vice-President, Operations
P. E. CAVANAGH	Vice-President, Research and Sales

GENERAL COUNSEL

GORDON D. WATSON, Q.C.	Toronto, Ontario
------------------------	------------------

AUDITORS

GUNN, ROBERTS AND CO.	Toronto, Ontario
-----------------------	------------------

TRANSFER AGENTS

CROWN TRUST COMPANY	Toronto, Ontario
and	
CENTRAL NATIONAL BANK OF CLEVELAND	
Cleveland, Ohio	

CONSULTING GEOLOGISTS

A. W. JOLLIFFE, Ph.D.	Kingston, Ontario
M. W. BARTLEY, Ph.D.	Port Arthur, Ontario

CONSULTING ENGINEER

WATKIN SAMUEL, P.Eng.	Toronto, Ontario
-----------------------	------------------

MINE AND EXECUTIVE OFFICES

ATIKOKAN P.O.	
STEEP ROCK LAKE, ONTARIO	

STEEP ROCK IRON MINES LIMITED

LETTER FROM THE PRESIDENT

TO THE SHAREHOLDERS:

Production of iron ore on the Steep Rock Range totalled 3,319,453 tons in 1966. Shipments to The Algoma Steel Corporation Limited and sales to The Cleveland-Cliffs Iron Company accounted for 1,236,453 tons. Caland Ore Company, wholly owned subsidiary of Inland Steel Company of Chicago, paid royalties on the 2,083,000 tons mined from the leased "C" orezone.

Net earnings for the year equalled \$4,104,000 or 51c per share, compared with \$3,627,000 or 45c per share in 1965. There was an increase in operating earnings of \$1,000,000 over the previous year, but royalty revenue was reduced by a two months' strike at the Caland mine, so that net improvement in profits for the year was held down to \$477,000.

At mid-year a contract was signed with Detroit Steel Corporation to take 250,000 tons of Steep Rock pellets annually. The agreement covers a minimum period of ten years and continues indefinitely thereafter unless terminated by either party at any time on two years' notice. This commitment, together with the long term contract with Algoma will absorb the total output of 1,350,000 tons from the new pellet plant. Steep Rock's share of operating profits, which is based on the prevailing Lake Erie price for pellets, is determined on a favorable formula basis.

Construction of the new pellet plant is well advanced, with initial production of pellets expected by July of this year. Construction costs are being held within anticipated margins. Caland's experience in bringing its pellet plant into production has been readily available to Steep Rock. In addition the assistance and co-operation received from The Cleveland-Cliffs Iron Company, as well as from other pellet producers, have been of great value to your company on this project.

The financing arrangements for the pelletizing plant were completed by the sale of \$31,000,000 of Series A 6% Bonds due in 1987. The remaining balance of \$3,400,000 on the former bonds was retired out of the proceeds of the new bonds. Ample funds are in hand to complete the pelletizing project.

A dividend of 30c per share was paid on November 28, 1966, to shareholders of record November 11, 1966.

Working capital at year end was \$20,962,000, of which \$11,080,000 was earmarked for completion of the pelletizing plant. The balance of \$9,882,000 is available for regular corporate purposes. This compared with a balance of \$9,080,000 at December 31, 1965.

RESEARCH

Your company has intensified research activities in other areas. Pilot plant experimentation with special high grade iron products indicates interesting possibilities for commercial scale operations. The first such product made was a high grade coarse ore with an analysis equivalent to that of Steep Rock pellets (64% iron). Next to be investigated will be a metallized ore with an iron content of approximately 75%. Negotiations for sales outlets for these new specialties are proceeding.

EXPLORATION

Exploration activities continue in Northwestern Ontario and in British Columbia, in collaboration with Labrador Mining and Exploration Company through a jointly owned subsidiary, Vanco Explorations Limited.

ORE RESERVES

The Steep Rock Range is amply endowed with ore reserves. The proven, probable and inferred reserves of the mines operated by your company, projected to the depth of the deepest drill hole, 1,700 feet below existing surface, are estimated to be 337,100,000 tons. This represents 259,300,000 tons of pellets.

On the property leased to Caland, a similar projection would add 190,400,000 tons to the proven reserves there and bring reserves on the Range to 527,500,000 tons equivalent to 405,800,000 tons of pellets.

In addition, there are 272,800,000 tons of lean ore, averaging 30% iron. This could augment the pellet potential by an estimated 82,000,000 tons.

Over and above these extensive tonnages, your company's Lake St. Joseph property, which is fully engineered, contains the largest known open pit reserves of iron ore in the Province of Ontario, with an estimated capability of providing up to 160,000,000 tons of pellets down to a depth of only 500 feet.

Since commencement of operations, Steep Rock and Caland have produced 43,300,000 tons of high grade iron ore. Of Steep Rock's direct production and sale of 31,000,000 tons, the open pits have supplied 28,900,000 tons and the underground operations 2,100,000 tons. Approximately 35,000,000 tons are still contained within Steep Rock's present open pit design. An additional 19,000,000 tons could be available for deep pit mining if future deep pit costs prove more favorable than underground costs. The remaining reserves will be recovered by underground mining methods.

Of further significance, the large scale underground experimental program, conducted over the past several years, has determined that the company's large reserves of underground ore can be recovered at attractive costs. This conclusion has been confirmed recently in a detailed report by an independent engineering firm.

REVIEW AND OUTLOOK

Steel remained in strong demand in both Canada and the United States during 1966. The outlook for this year may be somewhat less vigorous, but the intermediate and long term trend is strongly upward.

While pressure on North American markets for direct shipping iron ore continues, this is not true with respect to pellets, which are in increasing demand.

Your company has now consolidated its position in the field of pellet production, and nearly 50% of 1967's output is expected to be in this profitable category. In 1968 long term contracts for production and shipment of 1,350,000 tons of pellets annually will be in force. Since maximum utilization of the ore as mined is accomplished by the pelletizing process, the margin of profit is substantially better for pellets than from direct shipping ores.

Caland is stepping up its operations to its objective of 2,300,000 tons annually, of which 1,000,000 tons will be pellets and 1,300,000 tons coarse ore.

Success in investigations and research in the field of special products could add further to the revenues of your company. Also, expansion in pellet production is a reasonable expectation to meet escalating Canadian and American requirements.

The support of shareholders and employees alike has continued to be an inspiration to your management.

By ORDER OF THE BOARD

M. S. FOTHERINGHAM
PRESIDENT AND GENERAL MANAGER

JANUARY 24, 1967

BALANCE SHEET DECEMBER 31, 1966

ASSETS

CURRENT ASSETS

	1965 for Comparison
Cash	\$ 3,024,702
Short term investments at cost which approximates market value	5,645,701
Marketable securities at cost less \$400,000 allowance for decline in market value (quoted market value 1966 — \$1,232,055; 1965 — \$1,826,000)	1,232,738
Accounts receivable	2,189,382
Claims pending and recoverable items	563,486
Supplies at average cost	357,121
Prepaid expenses	175,077
	<u>13,188,207</u>
	<u>10,930,023</u>

CAPITAL FUNDS

Short term investments at cost which approximates market value	10,000,000
Receivable January 18, 1967	1,080,000
	<u>11,080,000</u>

FIXED ASSETS

Buildings, machinery and equipment at less than cost	46,407,746
Less accumulated depreciation	22,295,331
	<u>24,112,415</u>
Mining properties (Notes 1, 9 and 12)	4,386,393
	<u>28,498,808</u>
	<u>13,359,103</u>

OTHER ASSETS

Investment in town housing	1,107,586
Investment in subsidiary companies (Note 2)	190,254
Shares in and advances to other companies at less than cost	
Shares (unlisted)	331,488
Advances	265,286
	<u>1,894,614</u>
	<u>1,960,592</u>

DEFERRED CHARGES

Research expenditures (net) on ore processing (Note 13)	400,594
Deferred development expenditures less amounts written off (Note 8)	72,326,947
	<u>72,727,541</u>
	<u>\$127,389,170</u>
	<u>\$96,005,492</u>

STEEP ROCK IRON MINES LIMITED

INCORPORATED UNDER THE LAWS OF ONTARIO

LIABILITIES		<u>1965</u> <u>for</u> <u>Comparison</u>
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	\$ 3,140,836	\$ 1,822,336
Payable to subsidiary company	2,814	13,529
Accrued interest on bonds	162,469	13,699
	<u>3,306,119</u>	<u>1,849,564</u>
 FUNDDED DEBT (Notes 3 and 10)	<u>33,350,704</u>	<u>3,332,000</u>
 ROYALTY LOAN (Notes 3 and 11)	<u>5,713,994</u>	<u>6,507,012</u>
 SHAREHOLDERS' EQUITY (Note 4)		
Preferred shares of \$100 each		
Authorized — 10,000 shares		
Common shares of \$1 each		
Authorized — 10,666,666 shares		
Issued — 8,063,652 shares	8,063,652	8,063,652
Contributed surplus	3,674,675	3,674,675
Retained earnings	73,280,026	72,578,589
	<u>85,018,353</u>	<u>84,316,916</u>
 Approved on behalf of the Board:		
M. S. FOTHERINGHAM, Director	<u>\$127,389,170</u>	
N. EDMONSTONE, Director		<u>\$96,005,492</u>

STEEP ROCK IRON MINES LIMITED

OPEN PIT MINING
EQUIPMENT



STATEMENT OF EARNINGS

Year ended December 31, 1966

	<u>1965</u> <u>for</u> <u>Comparison</u>
INCOME	
Sales (less transportation charges) and other operating revenue	\$10,283,074
Royalty and investment income	4,053,361
	<u>14,336,435</u>
	<u>14,816,175</u>
COSTS AND EXPENSES	
Development	2,662,809
Mining	1,597,642
Crushing and conveying	872,379
Concentrating	1,169,637
Selling, administrative and corporate expenses	678,845
Interest on bonds and royalty loan	448,112
Exchange loss on bonds and royalty loan payments	241,177
Depreciation (Note 8)	1,723,643
Deferred development expenditures written off (Note 8)	618,779
Outside exploration expenditures and write-offs	219,021
	<u>10,232,044</u>
NET EARNINGS for the year (Notes 6, 7 and 12)	<u>\$ 4,104,391</u>
	<u>\$ 3,627,006</u>

STATEMENT OF RETAINED EARNINGS

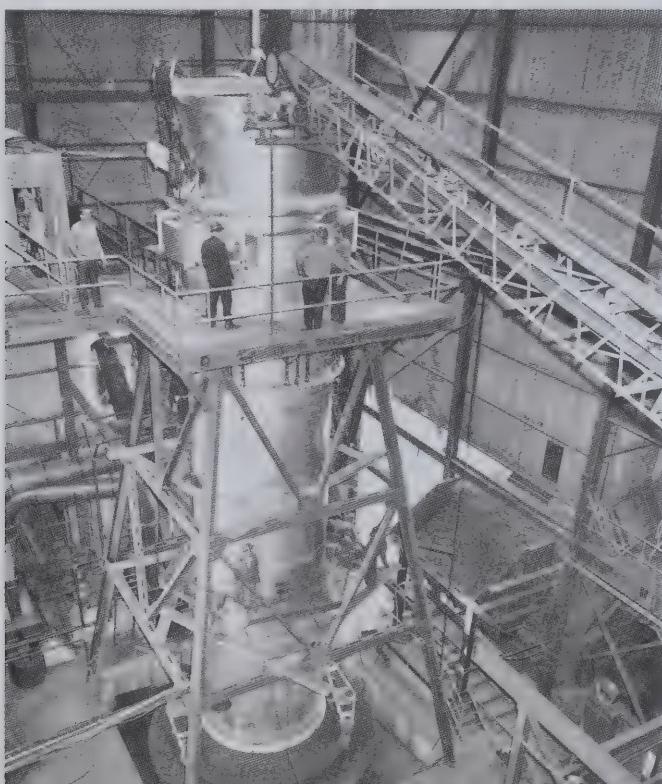
Year ended December 31, 1966

	1965 for <u>Comparison</u>
Balance January 1	\$72,578,589
Add net earnings for the year	<u>4,104,391</u>
	76,682,980
Deduct:	
Dividend No. 5 — 30c per share	2,419,096
Financing costs	583,858
Appropriation for decline in market value of marketable securities	<u>400,000</u>
	3,402,954
Balance December 31	<u>\$73,280,026</u>
	\$72,578,589

STATEMENT OF CONTRIBUTED SURPLUS

Year ended December 31, 1966

Balance January 1	\$ 3,674,675	\$ 3,647,190
Premium received on common shares issued during the year		27,485
Balance December 31	\$ 3,674,675	\$ 3,674,675



STEEP ROCK IRON MINES LIMITED



ERRINGTON UNDERGROUND, OPEN PIT SHOP AREA AND ROBERTS OPEN PIT IN BACKGROUND

STATEMENT OF DEFERRED DEVELOPMENT EXPENDITURES

Year ended December 31, 1966

	1965 for Comparison
Balance deferred at January 1	<u>\$69,755,774</u>
Overburden removal	5,002,741
Pumping, etc.	85,258
Structural drilling from underground	188,033
Depreciation (Note 8)	412,928
Total expenditures for the year	<u>5,688,960</u>
	<u>75,444,734</u>
Deduct amounts written off to operations (Note 8):	
Development	2,499,008
Deferred development written off	618,779
	<u>3,117,787</u>
Development expenditures prior to mines going into production and \$3,434,811 (\$851,238 in 1965) subsequent overburden removal costs deferred at December 31	<u>\$72,326,947</u>
	<u>\$69,755,774</u>

**STEEP ROCK
IRON MINES LIMITED**

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

Year ended December 31, 1966

		<u>1965</u> <u>for</u> <u>Comparison</u>
SOURCE OF FUNDS		
Net earnings as per statement of earnings	\$ 4,104,391	\$3,627,006
Add depreciation and amortization which did not represent cash outlay	2,361,323	1,842,637
Funds from operations	6,465,714	5,469,643
Common shares issued		32,265
Sale of fixed assets	84,853	184,718
Sale of bonds, net	29,434,846	
Other items, net	47,077	(251)
	<u>36,032,490</u>	<u>5,686,375</u>
APPLICATION OF FUNDS		
Expenditures deferred in current year	3,590,546	1,274,299
Less depreciation which did not represent cash outlay	425,418	437,862
	<u>3,165,128</u>	<u>836,437</u>
Additions to fixed assets	17,373,619	2,354,753
Payment on royalty loan	793,018	938,563
Transferred to capital funds	11,080,000	
Dividend	2,419,096	2,418,653
Allowance for decline in market value of marketable securities	400,000	
Increase or (decrease) in working capital	801,629	(862,031)
	<u>36,032,490</u>	<u>5,686,375</u>
WORKING CAPITAL (current assets less current liabilities)		
Balance January 1	9,080,459	9,942,490
Increase or (decrease) during the year	801,629	(862,031)
Balance December 31	<u>9,882,088</u>	<u>9,080,459</u>
CAPITAL FUNDS	<u>11,080,000</u>	
TOTAL FUNDS December 31	<u>\$20,962,088</u>	<u>\$9,080,459</u>

NOTES TO FINANCIAL STATEMENTS

1. MINING PROPERTIES

Mining properties are carried at \$4,386,393, comprising a purchase cost of \$2,459,456 and a valuation adjustment made in 1943 of \$1,926,937.

2. SUBSIDIARY COMPANIES NOT CONSOLIDATED

Investment in subsidiary companies, \$190,254, represents the company's investment in Steerola Explorations Limited, Sanjo Iron Mines Limited and Vanco Explorations Limited and comprises shares at cost, \$38, and advances \$190,216.

An investment in another subsidiary company, Don Park Homesites Limited (a limited dividend housing corporation) is included in the balance sheet heading "Investment in town housing" and is comprised of shares and debentures at cost, \$105,953, and advances \$524,552.

The accounts of these subsidiaries have not been consolidated because their operations are not of significant importance to the company's operations. The subsidiary companies have no retained earnings and no profit or loss in their 1966 fiscal periods. The unpaid interest on Don Park Homesites Limited debentures (all of which are held by the parent company) and on advances from the parent company, has not been taken into the earnings of the company.

3. BASIS OF CONVERSION OF ACCOUNTS CARRIED IN UNITED STATES DOLLARS

Funded debt and royalty loan have been converted at the rates of exchange prevailing on the dates the proceeds were received; investments in U.S. securities were converted at the rates of exchange prevailing at the date of purchase. Other accounts have been converted at the rates of exchange prevailing at December 31, 1966.

4. CAPITAL STOCK

The indenture securing the first mortgage sinking fund 6% bonds provides that the company may not effect any reduction of or redeem any of its capital stock nor declare any dividends on any shares of its capital stock should the working capital be less than, or be reduced thereby below, \$5,000,000.

5. CONTINGENT LIABILITIES

In addition to the sums advanced on a loan basis, the company has entered into various agreements including mortgage guarantees with respect to financing and operating employees' housing plans. The contingent liability involved in these arrangements at December 31, 1966 was approximately \$225,000.

The contingent liability in respect of contracts for equipment, outstanding agreements, etc., at December 31, 1966 amounts to approximately \$11,234,000, including contracts pertaining to the new pelletizing plant.

6. REMUNERATION OF DIRECTORS

The remuneration of directors, as such, in 1966 was \$1,700 (\$2,000 in 1965).

7. INCOME TAXES

Under the provisions of the income tax acts the company claims development expenditures and depreciation in excess of the amounts charged to earnings, and so no income taxes are payable for 1966. The taxes so deferred in this and prior years, calculated at the rates applicable in the respective years, amount to \$14,484,300 of which \$1,701,200 is applicable to 1966 (\$1,406,600 in 1965). These tax savings may be offset in future years when the amounts of development expenditures and depreciation which may be claimed for tax purposes will be less than the amounts then charged to earnings.

8. DEPRECIATION AND AMORTIZATION

Depreciation is calculated in respect of some assets on a straight-line basis at annual rates ranging from 5% to 33½%, and in respect of other assets on a unit-of-production basis. These rates are designed to provide fully for the cost of buildings, machinery and equipment over their useful lives. As in prior years, the proportion applicable to the non-producing mine has been charged to deferred development expenditures.

Deferred overburden removal (stripping) costs are charged to development in the statement of earnings on the basis of tons of ore mined. Deferred development expenditures are amortized on the basis of tons of ore shipped in relation to the estimated ore reserves of presently developed mines. The bases of amortization are subject to the economic recovery and sale of ore in sufficient quantity to fully amortize the deferred expenditures.

9. JOINT VENTURE

The company signed a joint venture agreement in 1965 covering a minimum period of 22 years, under which the joint venture partner acquired title to certain of the company's open pit reserves.

The ore will be mined and pelletized by Steep Rock Iron Mines Limited who financed and are constructing the pelletizing plant and acquiring the necessary mining equipment.

The joint venture partner also acquired a substantial interest in the Lake St. Joseph property owned by the company's wholly owned subsidiary, Steerola Explorations Limited.

10. FUNDED DEBT

First mortgage sinking fund 6% bonds \$33,350,704 (\$31,000,000 U.S.) mature December 1, 1987. Sinking fund payments of increasing annual amounts commence in the amount of \$842,000 U.S. on December 1, 1968.

Commencing December 1, 1968 and continuing to the date of maturity, the blended payments of principal and interest are approximately \$2,702,721 U.S. annually for 20 years.

11. ROYALTY LOAN

The principal and interest at 3 $\frac{3}{4}$ % are payable only by application of a portion of the royalties received from the lessee of "C" ore zone. The principal outstanding at December 31, 1966 is \$5,802,551 U.S.

12. UNITED STATES SECURITIES AND EXCHANGE COMMISSION FILING

Statements filed with the above Commission are required to contain provisions for the depletion of mining properties and deferred income tax. In accordance with the company's accounting practice in Canada, no provision for depletion is entered in its books of account and deferred income tax is reported by way of a note to the financial statements (see note 7).

The amounts so charged in the statements to be filed with the United States Securities and Exchange Commission in respect of 1966 for depletion is \$37,127 (total to date \$1,463,537) and for deferred income tax is \$1,701,200 (total to date \$14,848,300).

13. DEFERRED RESEARCH EXPENDITURES

These represent experimental capital and operating expenditures on ore processing methods for special products, after deducting the proceeds of trial shipments of the product and the anticipated Scientific Research Grant (carried under the heading "Claims pending and recoverable items"). The ultimate treatment of these deferred expenditures will be determined on completion of the research activities.

AUDITORS' REPORT TO THE SHAREHOLDERS

We have examined the balance sheet of Steep Rock Iron Mines Limited as at December 31, 1966 and the statements of earnings, retained earnings, contributed surplus and deferred development expenditures for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion, subject to the bases of amortization set out in Note 8, the accompanying balance sheet and statements of earnings, retained earnings, contributed surplus and deferred development expenditures present fairly the financial position of the company as at December 31, 1966 and the results of its operations for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

We have also examined the accompanying statement of source and application of funds for the year ended December 31, 1966. In our opinion the statement presents fairly the sources and applications of funds for the year.

TORONTO, CANADA
JANUARY 18, 1967

GUNN, ROBERTS AND CO.
CHARTERED ACCOUNTANTS

STEEP ROCK IRON MINES LIMITED

10 YEARS IN REVIEW

	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957
	(Thousands of Dollars)									
Income										
► Sales and operating revenue — net	\$10,283	10,325	10,519	8,520	7,733	9,684	12,004	19,495	8,510	16,621
Royalty and other income	4,053	4,491	3,883	3,798	3,995	2,144	2,002	301	57	734
	14,336	14,816	14,402	12,318	11,728	11,828	14,006	19,796	8,567	17,355
Operating expense	6,981	8,390	6,711	5,532	6,069	5,870	7,200	7,393	5,004	6,387
	7,355	6,426	7,691	6,786	5,659	5,958	6,806	12,403	3,563	10,968
Interest, etc.	448	511	662	784	600	124	315	431	581	586
► Profit before write-offs	6,907	5,915	7,029	6,002	5,059	5,834	6,491	11,972	2,982	10,382
Write-offs	2,343	2,030	1,918	1,437	1,205	1,395	1,720	2,457	1,640	2,263
	4,564	3,885	5,111	4,565	3,854	4,439	4,771	9,515	1,342	8,119
Outside exploration	219	173	128	197	195	361	535	132	108	141
Other expenses	241	85	184	168	225	48	119	(66)	(48)	
Provincial taxes							(41)	400	(104)	67
► Net earnings	4,104	3,627	4,799	4,200	3,434	4,030	4,158	9,049	1,386	7,911
► Earnings per share	\$ 0.51	0.45	0.60	0.52	0.43	0.50	0.52	1.13	0.17	0.98
► Dividends per share	\$ 0.30	0.30	0.25	0.20	0.20					
Iron Ore — Tons (000)										
Sales and shipments	1,236	1,264	1,241	1,033	963	1,214	1,586	2,746	1,156	2,349
Royalty ore	2,083	2,446	2,001	2,003	2,003	1,009	765			
Total tons	3,319	3,710	3,242	3,036	2,966	2,223	2,351	2,746	1,156	2,349

► Highlights



CALAND PELLET PLANT AND OPEN PIT



